

# Anglo-American University

## Annual Report 2019

Prepared by:

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Ing. Jan                      Ph.D., Director, Office of the Vice President for Academic Affairs

PhDr.                      Kotrlová, Office of the Vice President for Academic Affairs

Individual parts of the Annual Report (including the table annex) were consulted with colleagues from relevant AAU departments.

The Report was approved by the AAU Board of Trustees on 8 June 2020.



The number of international students that have expressed interest in studying at AAU grows every year. The University receives applications especially from former USSR countries and former Yugoslavia, but also from several other countries, including the US. Due to its unique location and working language, AAU is also a popular choice for semester studies abroad (since 2001). It is involved in several exchange programs with dozens of other universities, both in and outside the USA.

This development

## **Main Events of 2019**

The main event of 2019 was the *Interdisciplinary Conference on Human Rights; Key Moments of the 20<sup>th</sup> Century and Their Legacy*, an academic conference prepared in cooperation with Norwich University (USA) and Post Bellum, a Czech NGO.

For further details, please see the Annual Report Narration (annex). According to the methodological instructions of the Ministry of Education, Youth and Sports of the Czech Republic, additional required quantitative data can be found in the Annual Report table annex.

# AAU Annual Report 2019 Narrative

## Contents

1.

# 1. General Information about the University in 2019

## **Name, Abbreviation and Address of the Provider (University)**

Name: Anglo-American University, z. ú (AAU)

Address: Letenská 5, Prague 1, 118 00, Czech Republic

## **Organizational Structure**

Please see the annex to the printed version.

## **Founders**

Lenka Deverová

Jan Raichl (to 23 August 2019)

Richard Lester Smith (to 3 April 2019)

Martin

Michaela

Lourdes Gabriela Daza Aramayo (from 3 April 2019)

## **Board of Trustees**

Schwarz, Chair

Andrej

Melissa Durda

Petr Chára

Monika Kavanová (to 1 September 2019)

Miroslava Kopicová

Matthew Anthony Kwasiborski (to 11 November 2019)

Müller

Ján Oravec

Daniel Soukup

## **Controller**

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## Academic Council

### Spring 2019

doc. Ing. Lubomír Lízal, Ph.D., Chair  
Ing. Miroslav Svoboda, Ph.D.  
Ing. David Lipka, Ph.D.  
Peter Bolcha, Ph.D.  
Richard Olehla, Ph.D.  
Eva Rivera, Ph.D.  
Tony Ozuna, M.A.  
Mgr. Daniela Chalániová, Ph.D.  
Carollann Braum, J.D.  
Karen Grunow Harsta, Ph.D.  
Christopher Shallow, M.Sc.  
Anastaisa Aleksashova  
doc. Jana Ph.D.  
PhDr. Petr Suchý, Ph.D.

### Fall 2019

doc. Ing. Lubomír Lízal, Ph.D., Chair  
doc. Ing. Schwarz, CSc.  
Ing. Miroslav Svoboda, Ph.D.  
Ing. David Lipka, Ph.D.  
Ing. Martina Marková  
PhDr. Richard Olehla, Ph.D.  
Eva Rivera, Ph.D.  
Tony Ozuna, M.A.  
Daniela Chalániová, Ph.D.  
Karen Grunow Harsta, Ph.D.  
Christopher Shallow, M.Sc.  
Pelín Ayan Musil, Ph.D.  
Nona Kikaleishvili  
PhDr. Miroslava Kopicová  
prof. Ing. Ph.D., DSc.  
JUDr. PhDr. Marek Ph.D., LL.M.  
prof. Mgr. Ing. Petr Kratochvíl, Ph.D.  
doc. Ing. Jana Ph.D.  
PhDr. Petr Suchý, Ph.D.

## Faculty Senate

### to September 2019





**Overview of Membership in Higher Education Institution Associations (Czech Rectors Conference, Council of Higher Educational Institutions of the Czech Republic) in 2019**

In 2019, AAU representatives were members of the Council

## **2. Study Programs, Organization of Studies, Educational Activities**

### **Accredited AAU Study Programs Described by the Method of Learning Outcomes in Accordance with the National Framework for Higher Education Qualifications**

In 2019, AAU described 11 accredited study programs by the Learning Outcomes method and, as a result, 100

<b>N6704</b>	International Relations and Diplomacy	6701T019	International Relations and Diplomacy	31 December 2024
<b>N6704</b>	International Relations and Diplomacy (part-time)	6701T019	International Relations and Diplomacy (part-time)	31 December 2024

\*Accreditation granted only until current students finish their studies

**Study Programs, Study Fields, Accreditation Dates** accreditation awarded by NAU (as of 31 December 2019)

<b>Study Program Name</b>	<b>Concentrations (within the Study Program)</b>	<b>Study Program Type and Profile</b>	<b>Accreditation Valid Until</b>
International Relations	European Studies, Global Affairs, Human Rights, International Law, Political History of Central and Eastern Europe, Security Studies	academically-oriented	3 October 2024

*Program* (ICP) organized in cooperation with the prestigious Virginia Commonwealth University, hosted 11 students and two teachers in 2019. The program participants worked on projects assigned by one company and NGO.

**Other Significant Educational Activities Organized by the University in the Given Year  
(Outside Accredited Study Programs)**

For more details, please see Chapter 8 (an overview of confec G[ ( ) TJETQq0.000008866 0 594.96 842.04 r

### **3. Students**

#### **Causes of Study Failure and Measures Taken to Limit Failure Rate, Counseling**

AAU monitors and analyzes study failure on

*Other Student Information and Consulting Services*

The Student Services Center focuses on non-academic affairs and can help students in the following areas:

- Help with arranging residential permits;
- Help with diploma recognition by authorities in the Czech Republic;
- Accommodation;
- Welfare benefits available to university students;
-

## **Student Parent Support**

AAU offers student parents the option of setting an individual study plan.

## **4. Alumni**

### **Cooperation with Alumni**

AAU places great importance on keeping in touch with its alumni. The University continues working closely with its students even after they have successfully completed their studies, maintaining contact through both professional and social networks. Some alumni participate in the selection



## 5. Interest in Studying at AAU

### Admission

Admission is subject to the *Admission Policy* of the Anglo-American University, available on the website.

### Undergraduate Study Programs

Acceptance into a study program is subject to the following:

- 1) Completing secondary education and passing a secondary school leaving examination;
- 2) Excellent knowledge of the English language, at minimum on the B2 level of the Common European Framework of Reference CEFR;
- 3) Submitting a Personal Statement;
- 4) Passing the admission interview successfully.

In order for the prospective application to be considered, the following documents have to be provided:

- a) The AAU Application Form, duly completed;  
A resum , a copy of one s passport and a photograph;
- c) A Personal Statement (basis for the English-language admission interview);
- d) Proof of having completed secondary education;
- e) A study results transcript from the previous studies at another university (if applying from elsewhere).
- f) For applicants whose first language is other than English, the University sets a minimum English language proficiency level for study purposes:  
TOEFL ~~(PBT min. 71, PBT min. 525);~~  
IELTS ~~(min. 6~~ with a minimum score of



counselors) meet the management of our University and discuss various topics of cooperation. Secondly, we organize *Open House* sessions for high school students, inviting them to see samples of our teaching and allowing them to experience our instruction methods in person. We visit various high schools and prepare

## **6. Faculty and**



## 7. Internationalization

### **Promoting Student Participation in International Mobility Programs, Adapting Study Plans and Transferring Awarded Credits**

Student mobility program selections take place twice per year (in March and in September). Students receive information about opportunities to study abroad directly from the Director of International Cooperation, from the website (with a link to the internal network), from informational e-mails and from Facebook. To be eligible for selection, the student must pass at least ten courses (i.e. complete the first year of their studi42.04 re3 G[( )] TJETQq

## **Integration of the International Members of the Academic Community**

*Diversity, inclusivity and multiculturalism* are among fundamental values (please see the University website).

As all teaching at AAU is in English, yet the University is located in a non-English-speaking country, the profile of AAU students is different to the demographical structure of a typical Czech university. Most AAU students are international (in the Fall semester of 2019, only 15% of all students hailed from the Czech Republic). For this reason, we prefer partners that offer education in English, as our level of, for instance, French or German only rarely allows them to study in that language at a partner university; this also explains the high popularity of studying at partner universities Australia and the US. At the same time, however, AAU has working agreements with partners in Continental Europe (especially with Universiteit van Amsterdam and Leiden University College in the Netherlands, IEP Rennes in France, and Deusto in Spain). Our mobility within the Erasmus+ program is supported by a network of bilateral agreements on student exchanges with partners outside the EU (i.e. in Australia, Japan, Israel, Malaysia, South Korea or the US).

## 8. Research, Development, Arts and Other Creative Activity

(pursuant to Act no. 111/1998 Coll. on Higher Education Institutions, Section 1)

### Connecting Creative and Educational Activities

As mentioned above (please see Chapter 6), the AAU Faculty Code allows permanent faculty to choose between two different career tracks (*Teaching Track*, or *Research Track*). At the same time, though, those who choose the Research Track still teach extensively; this is greatly beneficial to the students, who have the opportunity to get in touch with the latest results of the scientific research. Faculty members can also apply for support regarding conference attendance and general research activities (please see Chapter 6).

Lecturers on the Research Track supervise a number of theses, developing (whether directly, or indirectly) their own creative work in the process. In addition, AAU also supports grant activities (once again, both indirectly and directly) – the University offers financial bonuses to those applying for grants, provides administrative support during the application process, and, if the application is successful, also during the grant project.

The support of creative work also includes the option of home office mentioned above, as well as flexible deadlines for research outputs (for instance, maternity and parental leave do not count towards deadlines). An important form of support is also presented by *sabbaticals*, which faculty members may request after six years of active cooperation.

The year 2017 saw the establishment of a new management position at AAU: the Vice-President (later Director) for Research, directly responsible for research and creative activities. In 2019, this role was expanded into a Research Office consisting of the Director and two assistants focused on administrative support. In addition to taking care of the faculty support mentioned above, the Office also helps with grant applications, backs conference and workshop organization, creates the Research Plan and puts together research teams. Finally, the Director may consult the Commission for Research, an advisory body consisting of five researchers (mostly professors and docents).

Where grants are concerned, in 2019, AAU successfully concluded the the Transformation of Islamist Parties: Evidence from project, supported by the Czech Science Foundation. Work continued on the recessions in the post-communist and Muslim world: an institutional project, also supported by the Czech Science Foundation (2019–2021; both activities are led



professional communities. The proceedings, one of the conference outputs, are currently in the process of being printed. The *Interdisciplinary Conference on Human Rights: Key Moments of the 20<sup>th</sup> Century and Their Legacy*, prepared in cooperation with Norwich University (USA) and Post Bellum, a Czech NGO, was, at 120 attendees, the largest conference organized this year. A total of 14 papers were presented in the academic track and another 14 papers in the student track; the attendees included researchers and students as well as the general public. AAU also coordinated the *International Restorative Justice Conference*, this time together with the Probation and Mediation Service of the Czech Republic and under the auspices of the Ministry of Justice of the Czech Republic. Finally, the *Ideas in Politics* conference took place once again in 2019, co-organized by AAU, the Institute of Political Studies at the Faculty of Social Sciences, Charles University, and the Faculty of Arts, Charles University. This final conference had five hundred attendees and around 40 presenters.

Throughout 2019, AAU continued to coordinate Research Coffee workshops. These events offer AAU researchers a monthly opportunity to present their work and develop it further on the basis of the comments of attending reviewers and other participants. The workshops had around 15-20 regular attendees, including 5-8 students, and took place seven times in 2019, introducing research projects commented on by external reviewers.

As AAU only gained the status of a research organization in September 2018, attempts to engage the applied sector are still in their infancy. That said, in 2019, AAU secured a contract research project for the Archdiocese of Prague, focusing on the on of Off-Hin Decied Compensation for Churches and Religious The study consisted of an [TJE0.0

cooperation with partner universities, especially Norwich University, USA) and provide administrative and organizational support for the reviewed journal *Per Curiam, Anglo-American University Law Review*.

The best study programs graduates receive MA Fellowships (100 % grants). These students are then required to assist their School of Study for up to ten hours per week. This assistance can be of a teaching or research nature, depending on the preferences of the student and the faculty member with whom the student closely cooperates. In 2019, almost 10 % of AAU students were part of this program; and, as mentioned above, some of them managed to have their first academic work published even before finishing their degree. The year 2018 saw the establishment

## Grant projects obtained or ongoing in 2019

Grant project	Source	Researcher / guarantor	Time frame of project
Research grants			
Understanding the Transformation of Islamist Parties: Evidence from Turkey	Czech Science Foundation	Pelin Ayan Musil, Ph.D.	2018 2019
Democratic recessions in the post-communist and Muslim world: an institutional approach	Czech Science Foundation	Pelin Ayan Musil, Ph.D.	2019 2021
Relative efficiency of public road construction spending as an indicator of possible corruption: the case of Czech Republic	Institute for Research in Economic and Fiscal Issues	Peter Bolcha, Ph.D.	2019 2020
Other grants			
Interdisciplinary Conference on Human Rights	Czech National Bank / EU Funds	Peter Bolcha, Ph.D.	2019



Research and Creative Coffees: Use of Information Systems for Strategy and Management in Czech Hospitality Segment: Balanced Scorecard Approach	research presentation	Armend Qerimi	March, 15th
Leading the marketing way and employer brand management	guest lecture	Quique Vivas	March, 20th
Recruitment	guest lecture	Milan Mahovský	March, 25th
Compliance	guest lecture	Jitka Logesová	March, 25th
Istanbul Convention and International Treaties as Hostages of Populism (in cooperation with the Institute of International Relations)	expert discussion	Veronika Bílková, Barbara Havelková,  Zuzana Fellegi,	March, 27th
Job Analysis	guest lecture	David Muir	April, 4th
Impression Management	guest lecture	Mihaela Stratulat	April, 8th
Staropramen: Marketing Communications	excursion	Sylvia Vondr (guarantor)	April, 8th
Career Center 101 Series: Productivity Management	discussion	Adela Schicker	April, 9th
What kind of grads will the future need?	panel discussion	Dombrovský, Gabriele Meissner	April, 10th
The AAU Career Expo 2019	job fair	AAU students	April, 11th
Professors in the Pub: Brexit	panel discussion		April, 11th
Blame The Silence For My Vanishing	film projection	Valida Baba	April, 11th
Organization and Management. MBA Open Lecture	lecture	Radka MacGregor Pelikánová	April, 16th
The changing brand equity of automobile brands	guest lecture	Hans Lutz	April, 17th
Evening of Literary Readings	reading	Seth Rogoff, David Vaughan, Tereza Novická	April, 18th
Microsoft	excursion	Ivana Schmidtová (guarantor)	April, 23rd

Korea and the Czech Republic: Retracing the Path to Independence (in cooperation with





A Different Perspective on Israel & Palestine	guest lecture	Yonatan Shapira	November, 21st
Art Movie Night #2. 2001: Space Odyssey	film projection	Tony Ozuna (guarantor)	November, 21st
Psychological Aspects of Managerial Work	guest lecture		November, 26th
Czech Labor Market	guest lecture	Dombrovský	December, 2nd
Professors in the Pub: Subjectivity in Social Sciences Research Coffee:9}TJ 0 aSpan 5.98 Tm0 g0 G[(	panel discussion	Gerald Power	Dezember, 5th





*Quantitative Marketing in Bussines.* University of Cordoba, Faculty of Law and Economics, Spain. 26. 28. 3. 2019.

*do neznámej budúcnosti - Nepripravujme absolventov pre svet, v ktorom ale pre svet ktorý príde*

*Article*

Dodds, J. (2019). Otto Fenichel and Ecopsychanalysis in the Anthropocene. *Psychoanalytic Perspectives*, 16:2, 195-207. DOI: 10.1080/1551806X.2019.1601921

Dodds, J. (2019). Between art, mind and nature, ecopsychanalytic reflections on Jaro  
*We don't know that we know* Exhibition Text, Huntkastner, Prague.  
<https://www.jarovarga.net/copy-of-in-someone-s-else-dream-8>

Dodds, J. (2019). Feeling **the** future, finding our place in the wo

*Media*

Art channel - Gallery Havelka, Prague: *Postcards from the Czech Republic.*

*Art Internship*

*Artist in residence.* Fiskars, Finland. 1.

The Versailles Treaty and its Political, Social and Economic Impact on Europe. 26. 27. 9. 2019, Prague.

*Exhibition*

*Korea and the Czech Republic: Retracing the Path to Independence.* Anglo-American University on April 24, 2019. Content of panels by Milada Hays II. Jieun Park and George Hays II.

*Panel discussion*

Hays II, G., & Eddleston, W. (2019). The Ending of Cold War Era Weapons Treaties. 26. 9. 2019.

*Professors in the Pub series (organization)*

The Value of Populism (21. 2. 2019)  
Venez4

**Ing. Petra Jílková, Ph.D.**

*Proceedings paper*

Jílková, P. (2019). Socially Responsible Consumer Behavior and Customer Segmentation in The Retail Banking Sector. In I. [redacted] & B. Dehning (Eds.), *Conference Proceedings: 7th International Scientific Conference IFRS: Global Rules & Local Use - Beyond the Numbers organised by Department of International Business at Metropolitan University Prague and School of Business Administration at Anglo-American University, 10 11 October 2019, Prague, Metropolitan University Prague*. pp 382-391. Prague: Anglo-American University; Metropolitan University Prague. ISBN 978-80-907602-0-2

**doc. Dr. [redacted] Th.D.**

*Article*

[redacted], J. (2019). Mravní jistota jako princip soudního rozhodnutí. *Studia theologica*, 21(2), 123-133. 10.5507/sth.2018.052

J. (2019). Výhledy kanonickopravní [redacted] *Revue církevního práva*, 75(2), 81-90.

*Book chapter*

J. (2019). Spravedlnost. [Heslo ve slovníku, 183-190]. In K. Schelle, & J. Tauchen (eds). *Encyklopedie [redacted] právních [redacted] XVI. svazek Správa*

**Gabriele Meissner, MB**





on the Jazz & Indie Circuit in Europe in *Jazz in Europe*, March 13, 2019  
<https://jazzineurope.mfmmedia.nl/2019/03/noname-on-the-jazz-indie-circuit-in-europe-in-april/>

Alpha Mist Jazz Transcends

Ackamoor & The Pyramids New Album & Euro Tour, *Jazz in Europe*, Sept. 18, 2019. <https://jazzineurope.mfmmedia.nl/2019/09/idris-ackamoor-the-pyramids-new-album-euro-tour/>

Lloyd Quintet Flower Power Jazz Lives *Jazz in Europe*, September 25, 2019. <https://jazzineurope.mfmmedia.nl/2019/09/charles-lloyd-quintet-flower-power-jazz-lives-on/>

Golson, Deserving of a Little Chapter in the History of *Jazz in Europe*, October 10, 2019. <https://jazzineurope.mfmmedia.nl/2019/10/benny-golson-deserving-of-a-little-chapter-in-the-history-of-jazz/>

Village Band Performs at the Jazz Meets World *Jazz in Europe*, Nov. 25, 2019. <https://jazzineurope.mfmmedia.nl/2019/11/warsaw-village-band-performs-at-the-jazz-meets-world-series/>

Leone Dream Away from Dusk to Dawn Euro *Jazz in Europe*, Dec. 5, 2019. <https://jazzineurope.mfmmedia.nl/2019/12/oso-leone-dream-away-from-dusk-to-dawn-euro-tour/>

#### *Other online media*

Headlines the Metronome Festival 2019 30 Years of *Prague.TV*, May 7, 2019. <https://prague.tv/en/s72/Directory/c200-Nightlife-Music/n17662-Kraftwerk-Headlines-the-Metronome-Festival-2019>

Festival 2019 Dark Stars on the *Prague.TV*, September 17, 2019 <https://prague.tv/en/s72/Directory/c206-Art-and-Culture/n17927-Lunchmeat-Festival-2019-Dark-Stars-on-the-Horizon>

Allah-Las Once Upon a Time in Los *Prague Morning*, October 16, 2019 <https://www.praguemorning.cz/the-allah-las-once-upon-a-time-in-los-angeles/>

Moore Group at Lucerna Music *Prague Morning*, October 22, 2019 <https://www.praguemorning.cz/october-26-thurston-moore-group-at-lucerna-music-bar/>

La Soul Back from the Good Old *Prague Morning*, November 7, 2019 <https://www.praguemorning.cz/november-13th-de-la-soul-at-lucerna-back-from-the-good-old-days/>

#### *Organizing of exhibition*

vernissage, Josefina Art SPACE, 26. 4. 2019.  
& vernissage, Art SPACE, 16. 10. 2019.

#### **Pietro Podda, Ph.D.**

##### *Proceedings paper*

Podda, P. A., & Neal, H. (2019). Corporate Internal Codes to Prevent Bribing and Similar Unethical Practices: Does it Really Work? In I. & B. Dehning (Eds.),

*Conference Proceedings: 7th International ScinBTF1 12 Tf6iWñBTF1 12 Tf1 0 0 1 335.11 262.22 Tm0 g0 G*

Podda, P. A., & Neal, H. (2019). Corporate Environmental Responsibility: Advantages, Costs and Contradiction. In I.



**Ing. Miroslav Svoboda, Ph.D.**

*Proceedings paper*

Svoboda, M. (2019). Opportunity Cost in Economics and Finance: Who Has It Right? In I. & B. Dehning (Eds.), *Conference Proceedings: 7th International Scientific Conference IFRS: Global Rules & Local Use - Beyond the Numbers* organised by Department of International Business at Metropolitan University Prague and School of Business Administration at Anglo-American University, 10-11 October 2019, Prague, Metropolitan University Prague. pp 322-335. Prague: Anglo-American University; Metropolitan University Prague. ISBN 978-80-907602-0-2

*Reviewer*

*Synthese* (Springer)

**Jan                      Ph.D.**

*Article*



**Mark Andrew Brandon, M.A.**

*Lecture*

Brandon, M. (2019). What are the Czechoslovaks: and the Racial  
Reorganization of Central Europe. The Transatlantic Studies Association 18th Annual















## 9. Quality Assurance and Activities Evaluation

### Internal Quality Assessment

In 2019, the University continued increasing teaching quality through selecting qualified lecturers to work at AAU, and by providing leadership to faculty (seminars, teaching peer reviews, syllabus evaluation by Deans, evaluation analysis, etc.).

AAU uses a standardized evaluation questionnaire based on ones used at US universities. The students are asked to fill the questionnaire in during the last lecture before the final examination, and the lecturer has to leave the room while the questionnaires are being filled out.

After everyone has finished, one of the students hands the filled-in questionnaires in a sealed envelope to the Dean of the study program in question.

The questionnaire is anonymous and focuses on the teaching style, their approach to their students and the contents of the course. Each question can be answered on a response scale.

The questionnaires are then evaluated by the respective Deans, aided by the *Institutional Research Office*, which prepares quantitative analyses of the activities. The results of the evaluations are compared with results from previous semesters and with the results of other lecturers. Should any issue arise, it is discussed with the lecturer in question. Serious teaching deficiencies, visible in the evaluation over a number of semesters and verified by other sources, can lead to the dismissal (this has occurred several times already). However, although the questionnaires are an important tool for the evaluation of the teaching methods, interpreting them requires objectivity and experience and they are not the sole method on which the evaluation is based. All AAU lecturers are always notified of the evaluation results.

The *Learning Outcomes and Assessment Committee*, which focuses on the analysis, methodology and measurement of learning outcomes, continued working intensively throughout 2019. This year, it focused especially on the composition and learning outcomes of the General Education Courses taught as part of bachelor programs.

### External Quality Assessment

In February 2019, AAU was visited by University of London representatives for an inspection. As a result, the status as a recognized education center offering a Certificate of Higher Education in Common Law was prolonged by another three years (effective from 1 September 2019).

In November 2019, AAU was inspected within its role as a branch of an international European college pursuant to Act 111/1998 Coll. on Colleges and Universities, Section 93a, Paragraph 4. The inspection was carried out by representatives of the Office of the Deputy Minister of the Higher Education, Science and Research Section of the Ministry of Education, Youth and Sports of the Czech Republic. The audit aimed to verify that the branch was fulfilling its legal obligations; its results will be presented in the Annual Report for 2020.

Throughout 2019, AAU continued to remain in intensive contact with the representatives (consultants) of the WASC Senior College and University Commission (WSCUC), 985 Atlantic Avenue, Suite 100, Alameda, CA 94501, 510.748.9001. In 2019, a Mid-Cycle Review was carried out.

# 10. National and International Excellence

In March 2019, AAU co-organized



## **11. The Third Role of the University**

**Activities supporting the transfer of knowledge into practice  
(e.g. centers for the transfer of knowledge and technologies, incubators, spin-offs)**

Aside from the activities described above (Chapter 8), AAU was not active in this area.

**Activities supporting cooperation with regional autonomies and notable regional institutions (e.g. preparation of plans and strategies for regional development, solutions for environmental and social issues)**

In 2019, AAU was not active in this area.

**AAU's activities on a national level**

Please see Chapter 7 (Internationalization)